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Healthcare Revenue Recovery
Group, LLC**

447-102973(CMS/JRS)

Elaine Levins and William Levins, on
behalf of themselves and others similarly
situated

vs.

Healthcare Revenue Recovery Group,
LLC d/b/a ARS Account Resolution
Services

UNITED STATES
DISTRICT COURT

DOCKET NO. 1:17-cv-928-RBK-
KMW

CIVIL ACTION

**DECLARATION OF
DAVID FRIEDLANDER**

I, David Friedlander, do hereby declare and certify under penalty of
perjury as following:

1. I am the President of Healthcare Revenue Recovery Group, LLC
("HRRG"), and have personal knowledge about this case.
2. I submit this declaration in support of HRRG's motion for summary
judgment.

3. Exhibit K, submitted in support of HRRG's Statement of Facts, is a "Final Notice" sample letter that Plaintiffs received before receiving any contact from ARS Account Resolution Services ("ARS").

4. The "Final Notice" sample letter is a form letter sent to consumers by HRRG's letter vendor.

5. HRRG does not retain the sent copies of the "Final Notice" sample letter sent to consumers.

6. However, Plaintiffs' Final Notice letter would have contained the same substantive information with the addition of their address in the "SAMPLE PATIENT" field, account number, and creditor information.

7. The Final Notice letter is sent to consumers with severely delinquent accounts and advises them that they may receive contact from ARS, a division of HRRG.

8. This Final Notice would have preceded any collection efforts by the ARS division.

9. This affidavit is made on personal knowledge and I am competent to testify on the matters stated herein.

Per 28 U.S.C. 1746, I hereby declare and certify under penalty of perjury
that the above is true and correct.

/s/ David M. Friedlander

David M. Friedlander

President

Healthcare Revenue Recovery Group, LLC

Dated: July 5, 2022